



Future Leaders

A groundbreaking programme of leadership and innovation



Welcome to Future Leaders



"To achieve a built environment that is both sustainable and equitable, we require the next generation of leaders to be equipped with the skills to re-imagine and radically transform our industry. The Future Leaders programme is an empowering and inspirational programme for our emerging leaders.

UKGBC's mission to radically improve the sustainability of the built environment needs strong personal and innovative leadership at all levels to move the industry forward. Through Future Leaders, we equip our sector's brightest talent with the confidence, insights, skills, and relationships to develop their own leadership style, and drive positive change in their own organisations."

Elfrida Hamilton-Russell
Head of Learning & Leadership



The five-month Future Leaders programme is designed for forward-thinking professionals with 5-10 years' experience – the cohort will work in teams and develop the capability and skills to drive radical transformation and sustainability, while progressing and boosting confidence in their own individual leadership journeys.

They then return to their respective organisations equipped with this new thinking and inspiration, continuing to collaborate through involvement in the Future Leadership Forum.

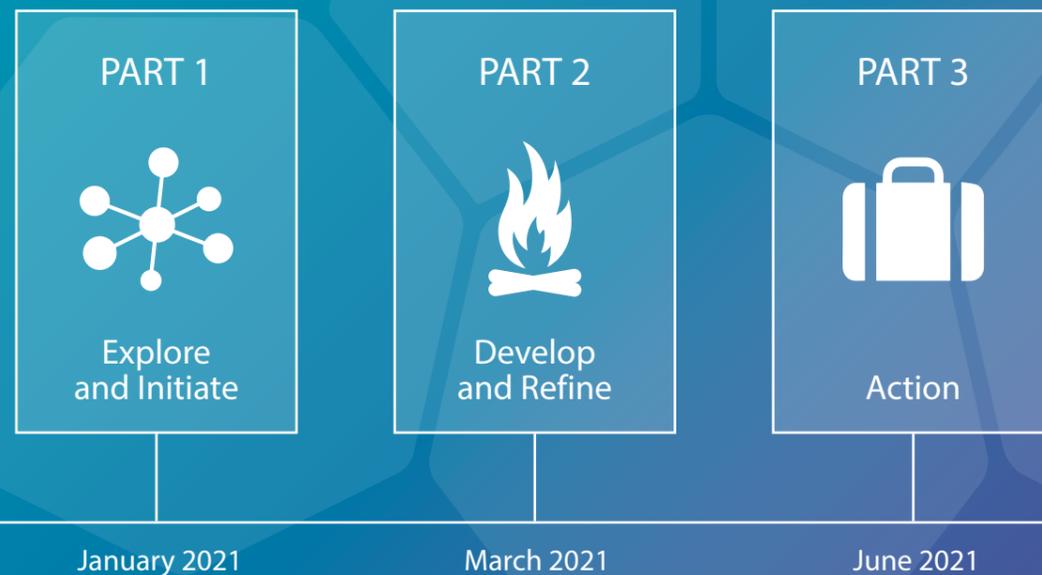
The programme experience

The action-focussed programme runs across a five-month period and is structured in three parts.

- 1 Explore and initiate: 2.5 day workshop (London; 27-28 January 2021)
- 2 Develop and refine: 2.5 day retreat (Stroud; 29-31 March 2021 - overnight accommodation included)
- 3 Action: 1 day leadership reflection and showcase event (London; 17 June 2021)

GUIDED LEARNING

Participants will be expected to continue work on their projects and leadership reflections in between workshops. Guided learning is estimated at 40 hours in total, an equivalent of one full working day per month of the programme.



FUTURE LEADERSHIP FORUM

In the seven years since the programme's inception, the alumni community of UKGBC's leadership programmes has grown to include over 200 individuals, representing over 140 organisations from the built environment sector. UKGBC is dedicated to ensuring that this group has the opportunity to continue this journey with our support and has established a dedicated alumni group called the Future Leadership Forum that continues to work together beyond the programme to share experiences of sustainability leadership.

"The Future Leaders 2020 programme has far exceeded any expectations. From working with a likeminded, supportive cohort of other Future Leaders to listening to a range of engaging speakers and industry professionals, it has provided me with the vital skills to confidently and effectively communicate ideas – no matter how abstract! I would recommend the Future Leaders programme to those wanting to make a lasting and sustainable impact to our built environment"

Matthew Lindsay, Biotecture

"This course has been the most significant thing I have ever done professionally. The course has challenged, inspired, thought provoked me more than anything I have ever done before.

The easy thing would have been to turn up and go through the motions but no one did, the Future Leaders opened themselves up totally to new ways of thinking and communicating and as a consequence have had a profound effect on my thinking that I will look to replicate and build on, not only professionally but personally too."

Paul Burns, Delta Simons

It has been an enlightening experience working alongside this group of talented future leaders and I have enjoyed the open and supportive environment which has been created to explore our leadership styles. One of my key takeaways from this course is not to underestimate the power of using your personal passion and purpose in business, using it to lead others and collectively change mindsets away from 'business as usual' to help tackle the climate crisis. Elfrida has led by example throughout this insightful course and her passion has infectiously flowed into every session.

Charlotte Sythes, Grosvenor



Who is it for?

The five-month programme, starting in January 2021, is designed for ambitious professionals with 5-10 years' experience, and will fast-track their leadership journey, giving them the experience of transforming an industry challenge into an exciting idea, and equipping them with the tools to make this a business reality.

Future Leaders can come from any background from within the built environment sector, and are selected by their enthusiasm to learn, an openness to new ways of thinking, and a desire to challenge current ways of working. It is not by any means a prerequisite to have sustainability in your job title – in fact the diversity of perspectives is crucial to the programme's success.

Top reasons for participating

1. BE INSPIRED

Hear from expert speakers from within the built environment and beyond, providing you with inspirational leadership and innovation stories to draw upon

2. DEVELOP YOUR LEADERSHIP SKILLS

Gain insights on leadership, purpose and reflect on the kind of leader you want to be and develop your own leadership style

3. DEVELOP YOUR STORY

Learn storytelling techniques to help you engage and inspire others, and maximise your influence

4. LEARN LIKE AN ENTREPRENEUR

Learn about the process of innovation, and have the unique opportunity to apply this in developing a brand-new sustainable idea

5. NETWORK AND LEARN FROM YOUR PEERS

Meet other professionals from across the built environment industry, grow your network, and develop important business to business relationships



PART 1: EXPLORE & INITIATE (27-28 JANUARY 2021)

In this first three-day session we take a look at the macro trends impacting the built environment and explore the role of design and innovative leadership in a more sustainable future.

We will identify and explore personal leadership values and purpose and start you on your journeys of personal leadership discovery.

Learning outcomes:

- Understand the external landscape, global trends and risks
- Explore the role of business and individuals in providing innovative leadership
- Learn about innovation process and start to develop innovative ideas in teams
- Identify your leadership growth areas and get insights from your peers, and programme facilitators and key note speakers



PART 2: DEVELOP & REFINE (29-31 MARCH 2021)

In Part 2 we will come back to the innovative ideas that the teams have been developing since the end of part 1, providing them with further insights from our speakers. Future Leaders will then look at their influencing and story-telling skills and we will explore personal leadership in more depth in this part of the programme.

These skills will allow them to develop the narrative that will allow them to coherently and effectively communicate their innovative ideas to stakeholders.

Learning outcomes:

- Explore key personal leadership skills and further work on key areas as identified in part 1 (own leadership journey)
- Understand the role of compelling storytelling in influencing others, learn how to create a story around your own ideas that allows it to be communicated effectively
- Deepen understanding about the innovation process and sustainable business models
- Crystalize your thinking in teams around your innovative ideas in conjunction with the innovation coach



PART 3: ACTION (17 JUNE 2021)

The programme concludes with a session of leadership reflection in which you will revisit your personal leadership plans and consider how to take your learnings from the programme further, as well as an opportunity to join the Future Leadership Forum.

The programme ends with a mega showcase event with invitees from across the leadership levels where the personal and innovative leadership outcomes for Future Leaders are shared to inspire and trigger transformational change across the sector.

Learning outcomes:

- Understand how your personal leadership journey has developed over the last five months, and identify areas still to be developed
- Identify the next steps and actions you will take on completion of the programme
- Turn theory and practice into action and impact through live performance delivery in the showcase event

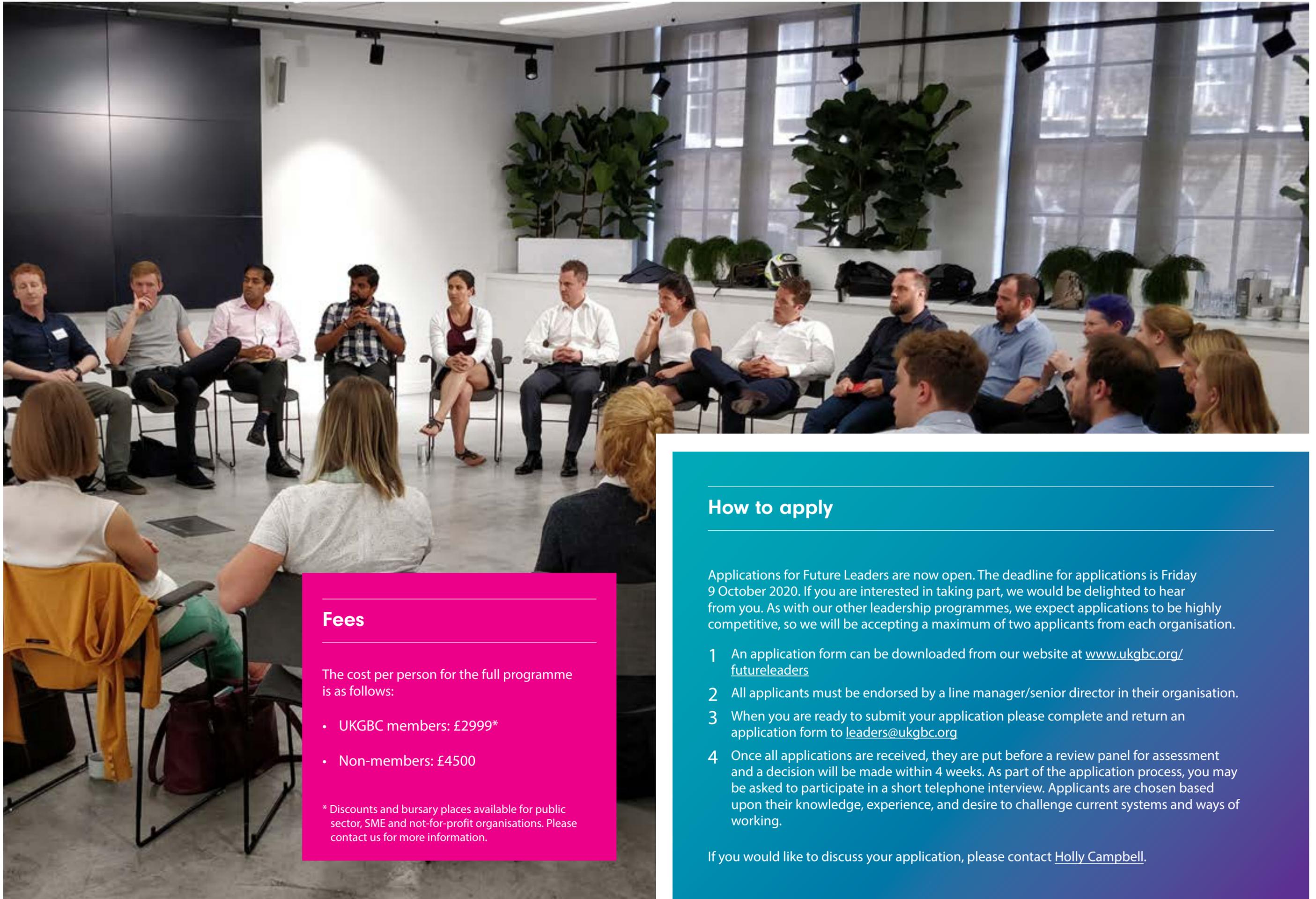


Benefits for you

- Fast-track your leadership journey and become equipped with the skills to lead business in a changing world
- Understand the process of innovation, the tools required, and how best to create the conditions for innovation
- Form innovation teams with peers and learn how to develop business models for transformative change
- Develop lasting links to a powerful community of peers through the Future Leadership Forum, ensuring your leadership journey is well supported beyond the programme
- Benefit from formalised links with UKGBC's Leadership Networks, including the Leaders Network and Change Accelerator – exclusive groups of senior business executives from across the sector

Benefits for your business

- Develop motivated and purpose-driven leaders who understand the value of sustainability for business
- Facilitate the development of free-thinking individuals with fresh perspectives and ideas, inspired by interaction with peers
- Equip future industry leaders with the tools to make an impact and the drive to champion innovation
- Foster a culture of innovation within your organisation



Fees

The cost per person for the full programme is as follows:

- UKGBC members: £2999*
- Non-members: £4500

* Discounts and bursary places available for public sector, SME and not-for-profit organisations. Please contact us for more information.

How to apply

Applications for Future Leaders are now open. The deadline for applications is Friday 9 October 2020. If you are interested in taking part, we would be delighted to hear from you. As with our other leadership programmes, we expect applications to be highly competitive, so we will be accepting a maximum of two applicants from each organisation.

- 1 An application form can be downloaded from our website at www.ukgbc.org/futureleaders
- 2 All applicants must be endorsed by a line manager/senior director in their organisation.
- 3 When you are ready to submit your application please complete and return an application form to leaders@ukgbc.org
- 4 Once all applications are received, they are put before a review panel for assessment and a decision will be made within 4 weeks. As part of the application process, you may be asked to participate in a short telephone interview. Applicants are chosen based upon their knowledge, experience, and desire to challenge current systems and ways of working.

If you would like to discuss your application, please contact [Holly Campbell](mailto:Holly.Campbell@ukgbc.org).

WITH THANKS TO OUR STRATEGIC PARTNERS:



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